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Advisor: Tucker, Richard L.
School: The University of Texas at Austin
School Location: United States -- Texas
Index terms(keywords): team communications
Source: DAI-B 58/01, p. 367, Jul 1997
Source type: Dissertation
Subjects: Industrial engineering, Social research, Management, Communication
Publication Number: AAT 9719508
ISBN: 0591280582
Document URL: <http://proquest.umi.com/pqdweb?did=739675761&sid=9&Fmt=2&clentId=19649&RQT=309&VName=PQD>

ProQuest document ID: 739675761

Abstract (Document Summary)

Research conducted by the Project Team Communications research team confirms that which has been acknowledged by project managers for years: effective communication is one of the major challenges to a project's success. While studies have highlighted the importance of effective communications for project success, there has been little effort to reliably measure communications effectiveness. An important step then in improving team communications, is the development of a diagnostic tool for assessing the effectiveness of team communications. This dissertation documents the investigative efforts of research team 105, commissioned by the Construction Industry Institute (CII) to develop such a tool.

The research team established specific objectives based on the hypothesis that the successful completion of a project is positively correlated with the effectiveness of the project team's communication. The methodology followed by the research team in evaluating this hypothesis concluded with development of the communications assessment tool. This methodology consisted of three phases: (1) questionnaire development, (2) data collection and analysis, and (3) diagnostic tool development. The research team was made up of seasoned, industry executives and academics. After conducting a thorough search of current literature, members drew upon their professional experience in developing survey questionnaires. Following a series of pre-tests and revisions, the team conducted a highly successful data collection effort. The ensuing statistical analysis of questionnaire responses identified critical communications and success variables used in validating the research hypothesis. This validation led the research team to conclude that the survey questionnaires were capable of measuring communications effectiveness.

To gain acceptance within an industry known to resist change, the diagnostic tool had to provide an easily understood, meaningful, and reliable assessment with minimal administrative overhead. The research team addressed these issues by developing a computer automated diagnostic tool which expedites data collection and analysis, provides benchmark results from seventy-two surveyed projects, and offers a variety of reports to assess and pinpoint project communications problems. The benefits gained from this research are significant. Project communications can now be reliably measured and monitored supporting programs for improvement. And, a research database and methodology have been established supporting further research.

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 File 347:JAPIO Dec 1976-2006/Jan(Updated 061009)
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S10	13	AU=(CHAPPEL, O? OR CHAPPEL O? OR CREEL, C? OR CREEL C?)
S11	0	S10 AND S1
S12	0	S10 AND S4
S13	3663	S1 AND S2
S14	24	S13 AND S3
S15	1	S13 AND S4
S16	19	S13 AND S5
S17	114	S13 AND S6
S18	6	S17 AND S7
S19	23	S17 AND S8
S20	23	S19 AND S9

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 DIALOG(R)File 347:JAPIO
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08578860 **Image available**
 PRINT JOB MANAGEMENT SYSTEM

PUB. NO.: 2005-327120 [JP 2005327120 A]
 PUBLISHED: November 24, 2005 (20051124)
 INVENTOR(s): SHIRASAKA HAJIME

NPL Fulltext Files

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S3	1574775	(GROUP? ? OR TEAM? ?)(7N)(MEMBER? ? OR MATE? ? OR PARTICIP- ANT? ?)
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S6	520017	(LEVEL? ? OR GRADE? ? OR MEASURE? ?)(7N)(PROJECT? ? OR AS- SIGNMENT? ? OR WORK OR TASK? ? OR JOB)
S7	1034129	(PROJECT? ? OR ASSIGNMENT? ? OR WORK OR TASK? ? OR JOB)(7N-) (TWO OR DUAL OR DOUBLE OR BI OR 2ND)
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S10	3	AU=(CHAPPEL, O? OR CHAPPEL O? OR CREEL, C? OR CREEL C?)
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S13	0	S12(7N)S4
S14	1	S12(7N)S5

S15	11	S12(7N)S6
S16	4	RD (unique items)
S17	6	S12(7N)S7
S18	3	RD (unique items)
S19	41	S12(7N)S8
S20	23	RD (unique items)
S21	21	S20 NOT PY>2001
S22	542	S12(7N)S9
S23	0	S22(7N)S4

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01437514 00-88501

**Management practice, organization climate, and performance: A
 exploratory
 study**

Schuster, Frederick E; Morden, D Larry; Baker, Thomas E; McKay, Ian
 S; et

al

Journal of Applied Behavioral Science v33n2 PP: 209-226 Jun 1997

ISSN: 0021-8863 JRNL CODE: JBS

WORD COUNT: 6539

...TEXT: and resolution, and

empower employees through sharing of decision-making authority.

Each employee is a **member** of a **work team** in the participative
management system, sharing a common vision and reporting
relationship.

Membership in **work** teams is compulsory, although participation levels
 differ depending on the interest of individual members. Team...

?

16/3,K/1 (Item 1 from file: 621)

DIALOG(R)File 621:Gale Group New Prod.Annou.(R)

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02221918 Supplier Number: 57228144 (USE FORMAT 7 FOR FULLTEXT)

Critical Path To Acquire Secure File Delivery and Storage Company;

Acquisition Provides Strategic Guaranteed Delivery Technology.

Business Wire, p0047

Nov 4, 1999

Language: English Record Type: Fulltext

Document Type: Newswire; Trade

Word Count: 983

... or clients

- managing corporate documentation
- maintaining version control of important documents
- controlling & assigning privileges of **team members**
- supporting fast cycled, multi-level **projects**

Fulltext Word Count: 150133

Fulltext Availability:

Detailed Description

Detailed Description

... provide.

Planning functionalities, to help planning design and development effort Monitoring functionalities, in order to **measure** progress towards delivery

goals

0 **Project** interdependencies management

interface with the change control **system**

Ideally, the Release **Management system** should also be integrated with

workflow support, the repository, and the project/program management system...

?

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File 2:INSPEC 1898-2006/Oct W3
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File 144:Pascal 1973-2006/Oct W1
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File 474:New York Times Abs 1969-2006/Oct 26
(c) 2006 The New York Times
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File 99:Wilson Appl. Sci & Tech Abs 1983-2006/Sep
(c) 2006 The HW Wilson Co.

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S2	11836	S1(7N)(PROJECT? ? OR ASSIGNMENT? ? OR WORK OR TASK? ? OR J- OB)
S3	58515	(GROUP? ? OR TEAM? ?)(7N)(MEMBER? ? OR MATE? ? OR PARTICIP- ANT? ?)
S4	379	DEVELOPMENT()ARTIFACT? ? OR (REQUIREMENT OR DEFINITION OR NEED? ?)(DOCUMENT? ? OR TEXT? ? OR FILES? ?)
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S6	74763	(LEVEL? ? OR GRADE? ? OR MEASURE? ?)(7N)(PROJECT? ? OR AS- SIGNMENT? ? OR WORK OR TASK? ? OR JOB)
S7	92625	(PROJECT? ? OR ASSIGNMENT? ? OR WORK OR TASK? ? OR JOB)(7N-) (TWO OR DUAL OR DOUBLE OR BI OR 2ND)

S8 81845 (INTERACT? OR COLLABORAT??? OR CONNECT??? OR CONTACT??? -
OR COOPERAT??? OR INTERFAC??? OR RELAT???) (3N) (PROJECT? ? -
OR ASSIGNMENT? ? OR WORK OR TASK? ? OR JOB)

S9 186713 (MANAGEMENT OR MANAG??? OR SUPERVIS??? OR REGULAT??? OR SU-
PERINTEND? OR ORGANIZ? OR ORGANIS? OR CONTROL? ? OR CONTROLL?
OR GOVERN???) (7N) (PROJECT? ? OR ASSIGNMENT? ? OR WORK OR TASK?
? OR JOB)

S10 18 AU=(CHAPPEL, O? OR CHAPPEL O? OR CREEL, C? OR CREEL C?)

S11 1 S10 AND S1

S12 153 S2 AND S3

S13 0 S12 AND S4

S14 5 S12 AND S5

S15 4 RD (unique items)

S16 497 S2 AND S6

S17 58 S16 AND S7

S18 54 RD (unique items)

S19 42 S18 NOT PY>2001

S20 7 S19 AND S8

S21 150 S12 AND S9

S22 0 S21 AND S4

11/3,K/1 (Item 1 from file: 2)

DIALOG(R)File 2:INSPEC

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06964235 INSPEC Abstract Number: C9808-6110J-061

Title: Object-oriented solutions for embedded applications

Author(s): Creel, C.

Journal: Embedded Systems Programming vol.11, no.4 p.66-70

Publisher: Miller Freeman,

Publication Date: April 1998 Country of Publication: USA

CODEN: EYPRE4 ISSN: 1040-3272

SICI: 1040-3272(199804)11:4L.66:OOSE;1-7

Material Identity Number: 0692-98005

Language: English

Subfile: C

Copyright 1998, IEE

Author(s): Creel, C.

...Descriptors: software development management

?

15/3,K/1 (Item 1 from file: 35)

DIALOG(R)File 35:Dissertation Abs Online

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02103089 ORDER NO: AADAA-I3181574

A conceptual model of success for design and build projects in the public

sector of Hong Kong

Author: Lam, Wai Ming

Degree: Ph.D.

Year: 2005

Corporate Source/Institution: Hong Kong Polytechnic University
(People's

Republic of China) (1170)

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| 5. (Communications Project Assessment Tool) AND PDN(<8/1/2001)
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<i>Publication type:</i> All publication types | 161 results | Add to Search
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